

| Sustainability Principles | Performance Indicators | Unit of expression | CEMEX 2017 | 2016 sector performance | EA Target 2020 | EA Sector plan adherence | |
|---|---|---|-------------------------|-------------------------|----------------|--------------------------------|--------------------------------|
| Environmental Management Systems | 1.1 % of production sites covered certified EMS | % of production sites | 100% | 100% | No Target | N/A | |
| Waste minimisation | 1.2a Kg of CKD/BPD to landfill as a proportion of production output | kg per tonne produced | SF - 0 Rugby - 0 | 0.00 | 0.00 | EA Sector Target fully aligned | |
| Emissions (excluding CO₂) | 1.3 Number of successful prosecutions, per annum | Number per annum | 0.00 | 0.00 | 0.00 | EA Sector Target fully aligned | |
| | 1.3a Dust Emissions to air per tonne of PC manufactured | Kg/t Pce | Rugby | 0.08 | 0.05 | 0.05 | EA Sector Target fully aligned |
| | | | South Ferribv | 0.09 | 0.05 | 0.05 | |
| | | | Tilbury | 0.0024 | 0.05 | 0.05 | |
| | 1.3b NOx Emissions to air per tonne of PC manufactured | Kg/t Pce | Rugby | 1.55 | 1.12 | 1.15 | EA Sector Target fully aligned |
| | | | South Ferribv | 1.53 | 1.12 | 1.15 | |
| 1.3c SOx Emissions to air per tonne of PC manufactured | Kg/t Pce | Rugby | 0.02 | 0.45 | 0.28 | EA Sector Target fully aligned | |
| | | South Ferribv | 1.03 | 0.45 | 0.28 | | |
| | | Tilbury | N/A | N/A | N/A | | |
| Quality & Performance | 1.4 % of production sites covered by a UKAS certified 9001 quality management system (equivalent) | % of production sites (and absolute number compared to) | 100% | 100% | No Target | N/A | |
| Energy Efficiency | 2.1 Energy used in production as a proportion of production output | kWh per t (total) | 1124 | N/A | N/A | N/A | |
| CO₂ Emissions (Production) | 2.2 CO ₂ emissions as a proportion of production output - directly from plant | kg CO ₂ per t | Rugby - 831 SF - 946 | 696 | 672 | EA Sector Target fully aligned | |
| | 2.2 CO ₂ emissions as a proportion of production output - from combustion of fossil fuels | kg CO ₂ per t | Rugby - 205 SF - 234 | 172 | 144 | EA Sector Target fully aligned | |
| | 2.2 CO ₂ emissions as a proportion of production output - from calcination of raw materials | kg CO ₂ per t | Rugby - 554 SF - 591 | 465 | 439 | EA Sector Target fully aligned | |
| | 2.2 (ii) Indirect CO ₂ emissions | kgCO ₂ per t | 38.76 | 48 | N/A | N/A | |
| CO₂ Emissions (Transport) | 2.3a Average delivery distance travelled per tonne (from factory gate to customer) | km per tonne | Road | 266 | N/A | N/A | N/A |
| | | | Rail | N/A | N/A | N/A | |
| | | | Water | 400 | N/A | N/A | |
| | 2.3b Tonnes moved split by three modes: road, rail, inland barge | Tonnes moved by each mode | Road | N/A | N/A | N/A | NA |
| | | | Rail | N/A | N/A | N/A | |
| | | | Water | N/A | N/A | N/A | |
| | 2.3c Average load for each mode | Tonnes per load by mode | Road | 28.8 | N/A | NA | NA |
| | | | Rail | N/A | N/A | NA | |
| | | | Water | 0 | N/A | NA | |
| | 2.3d CO ₂ emissions as a proportion of production output | kg CO ₂ per tonne per mode | Road | 9.09 | N/A | NA | NA |
| | | | Rail | N/A | N/A | NA | |
| | | | Water | 11.68 | N/A | NA | |
| 2.3e Average CO ₂ per tonne constituent materials (including return journey) | kg CO ₂ per tonne per mode | Road | 3.24 | N/A | N/A | N/A | |
| | | Rail | N/A | N/A | N/A | | |
| | | Water | 12.13 | N/A | N/A | | |
| Materials Efficiency | 3.1a Mass diverted from the waste stream for use fuel as a % of total energy use | % | Rugby | 51 | 39.2 | 65 | EA Sector Target fully aligned |
| | | | South Ferribv | 44 | 39.2 | 65 | |
| | 3.1b % of additional cementitious materials used as a proportion of total cementitious used | kg/t | N/A | N/A | N/A | N/A | N/A |
| | 3.1c Recycled/secondary aggregate use as a proportion of total aggregate use | kg/t | N/A | N/A | N/A | N/A | N/A |
| | 3.1d % of waste derived and recovered material as a proportion of total raw material used in the manufacture of cement | % | Rugby | 2.92 | 5.9 | 10 | EA Sector Target fully aligned |
| South Ferribv | | | 1.64 | 5.9 | 10 | | |
| Water | 3.2a Mains water use as a proportion of production output | Litres per tonne | Rugby | 52 | 30 | No Target | N/A |
| | | | South Ferribv | 23 | 30 | No Target | |
| | | | Tilbury | 13 | 30 | No Target | |
| | 3.2b Controlled groundwater use as a proportion of production output | Litres per tonne | Rugby | 0 | 100 | No Target | N/A |
| | | | South Ferribv | 0 | 100 | No Target | |
| | | | Tilbury | 0 | 100 | No Target | |
| Site Stewardship | 3.3a Proportion of existing quarries that have restoration plans | % | 100 | No data | No Target | N/A | |
| | 3.3b Proportion of sites that have or are linked to, biodiversity action plans | % | 100 | No data | No Target | N/A | |
| Health & Safety | 4.1 Lost time injuries for direct employees per 1,000,000 worked | Number per 1,000,000 hours | 3.73 | No data | No Target | N/A | |
| Employment & Skills | 4.2a % of employees covered by UKAS certified ISO9001/ ISO 14001/ OHSAS 18001 systems (Training & Competence sections) | Number employed | 100% | 100% | No Target | N/A | |
| | 4.2b % of employees covered by an environmental and health and safety management system following the principles of ISO 14001 and OHSAS 18001 | % of employees covered by UKAS 9001/14001 systems | 100% | 100% | No Target | N/A | |
| | 4.2c Hours of training per employee | Hours completed | 8.0 | N/A | No Target | N/A | |
| Local Community | 4.3 % of relevant production sites with community liaison activities (supplemented by 1.3) | % of relevant production sites (and | 100% | 100% | No Target | N/A | |
| | 4.3b Provide support for local community charities and projects | Number of lend a hand days | 13 | N/A | No Target | NA | |
| | 4.3c Profile within the community that the sites are located | Number of complaint free days | Rugby | 316 | 354 | No Target | NA |
| Tilbury | | | 361 | 354 | No Target | NA | |
| | | Tilbury | 365 | 354 | No Target | NA | |

